

## **Spectrum of Collaborative Working**

Exchanging information	Coordination	Cooperation	Jointly conceived / managed / funded initiatives or projects	Joint conception of and delivery of mainstream services, at operational level	Full strategic and operational mainstreaming, embedding collaboration so it is the new 'business as usual'.
A critical starting point for any further progress.	"Let's not duplicate each other's activities."	"Doing what we each do, in a more cooperative way."	"It's our project."	"We have to do this specific thing together."	"It's our shared issue."  "We all really want this."

Easier
Less collaborative advantage

Harder More collaborative advantage

Source: InterAct Networks and the Environment Agency 2013